

ODOT's Scope

- Maintain Oregon's state highways, roads, and bridges
- Ensure a safe system
- Develop a connected multimodal statewide network
- These functions keep Oregon moving, keep communities connected, and serve those traveling through our state

- Oregon Transportation Plan Vision
 - Connect people and goods to places in the most safe, equitable, and climate-friendly ways



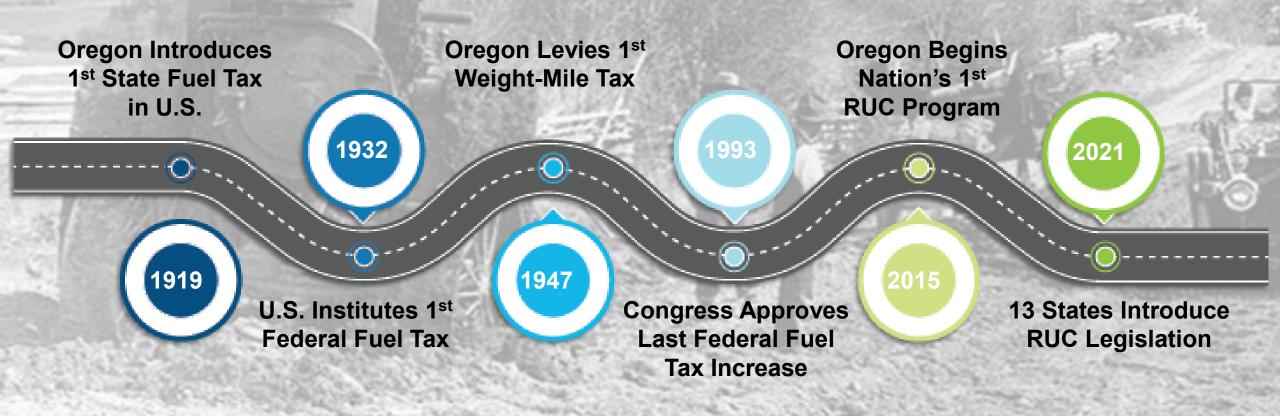
Funding

- Three major revenue streams currently
 - Fuel taxes
 - Weight-mile taxes
 - DMV fees
 - Vehicle registration
 - Drivers licensing

- Funding to meet future needs
 - Fuel taxes
 - Weight-mile taxes
 - DMV fees
 - Vehicle registration
 - Drivers licensing
 - Road usage charging (pay by the mile)
 - Tolling

Why new revenue streams?

Our transportation funding system is old. *Really* old.



State highway fund challenges



Future Fuels Tax Revenue Decline

 The average driver consumes almost 25% less fuel per year than 10 years ago. At today's rate, that's over \$40 less per year in gas tax paid per vehicle.



Reliance on Few Sources of Revenue

 Oregon does not utilize inflationresistant funding mechanisms to support transportation system needs.



Rigid Statutory Structure

- About 80% of DMV fees go to local governments and state highway construction projects and can't be spent on delivering DMV services.
- Less than 3% of additional taxes and fees raised by HB 2017 went to state highway maintenance and operations.

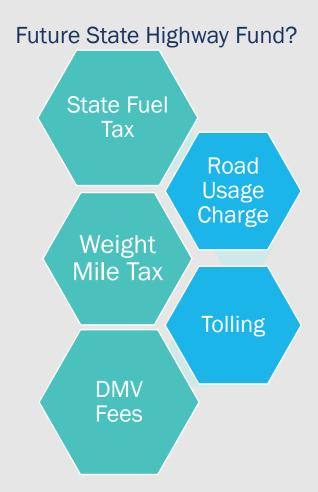


Rise of Record Inflation

- Since 2017, the National Highway Construction Cost Index has increased by over 80%.
- Equipment costs have increased about 25% in the past four years.
- Paint costs have increased over 30% in the last four years.

The funding mix of the future

Current State Highway Fund State Weight Fuel Mile Tax Tax **DMV Fees** Oregon Department of Transportation



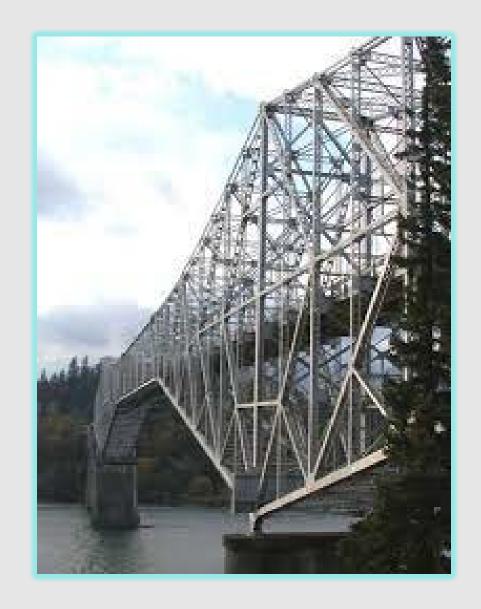
Differentiating road usage charging from other funding methods

- All users pay the base rate
 Like fuel taxes
- Not variable by time of day
 Unlike congestion pricing
- Applicable to entire system
 Unlike tolling



Tolling isn't new to Oregon

- Barlow Road 1846
 - Saved a week of travel
 - Cost was \$5/wagon & 10 cents/animal
- Interstate Bridge (Northbound) 1917
 - 1st automobile bridge to cross the Columbia between WA & OR
 - Cost was 5 cents/vehicle or horse
- Astoria Megler 1966
 - Took 4 years to complete
 - Cost was 50 cents/motorcycle up to \$4/truck
 - Tolls lasted until construction bonds were paid (27 years)
- Bridge of the Gods & Hood River Bridge



Tolling – leverages new technology

Desired end state – more sustainable funding to fund a modern transportation system, that connects people and goods to places in the most safe, equitable, and climate-friendly ways



Connected Ecosystem

"anything that can be connected will be connected"

- Forbes



The world is changing.

Transportation funding should too. Questions?

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The Engineering of Tolling Monday, March 4th, 2024

Northwest Transportation Conference

Atousa Gorg, PE



Outline

I-205 Toll Project Group A Regional
Mobility
Pricing Project
Group B





I-205 Toll Project

Description

- Implementation of tolling at the Abernethy Bridge only
- Toll point at the I-205/OR 43 interchange
- Status: Design and NEPA in progress



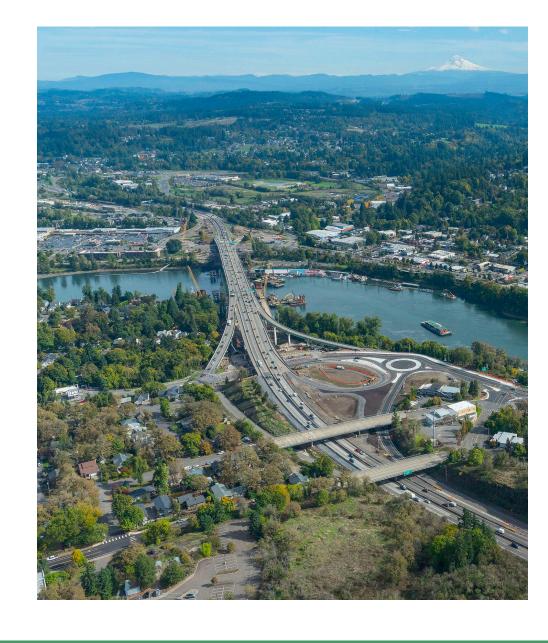




I-205 Toll Project: Anticipated Benefits

Funding for Abernethy
 Bridge seismic upgrades and safety improvements.

 Variable rate tolls will support reduced congestion.

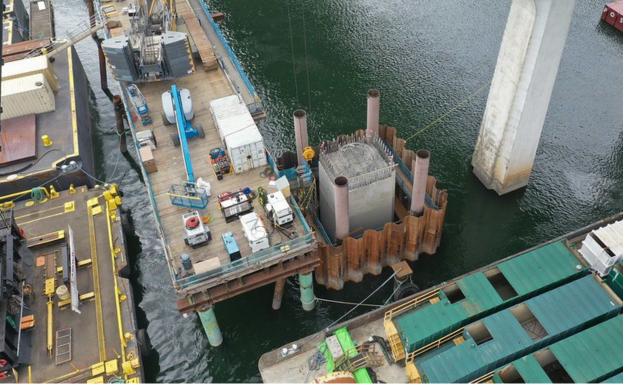






Abernethy Bridge will be first earthquake-ready interstate bridge across the Willamette River in the Portland area.









I-205 Toll Project: 2023 engagement

Environmental Assessment *February to April*

- 2,800 comments
- 4 business districts canvasses
- 13 briefings
- 7 in-language discussion groups
- 7 tabling events

Summer tabling

May to October

- 28 events
- 4,700 interactions
- 11 events coordinated with community-based organizations





I-205 Toll Project: 2024 engagement

Beginning this spring: Toll Talks

- Focused community tabling, coffee chat and presentation opportunities throughout the Portland metro area.
- Scheduling in-process

Summer 2024: Supplemental Environmental Assessment

 In-person, online engagement and inclusive outreach to provide opportunities to answer questions and collect comments





Member Representation

Washington County Community Engagement

Oregon Environmental Council

At-large member

Beyond Black/Play, Grow, Learn

WorkSystems Inc. Board

Disability Awareness Resource Team (DART)

At-large member; Columbia Distributing

TriMet

Clark County Juvenile Court

Clackamas County Public Health Department / Department of Transportation & Development

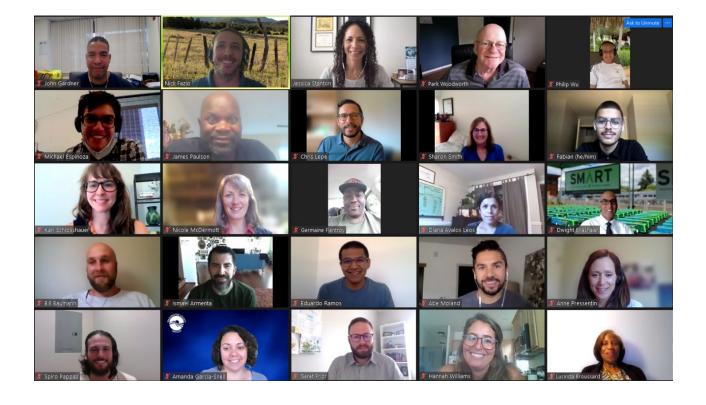
City of Vancouver

Fourth Plain Forward

At-large member

Ride Connection

Equity and Mobility Advisory Committee (EMAC)









Low-income toll program on day one

Setting a national precedent:

- Four other low toll income programs currently exist
- Program will be the first in the nation operable on day one of tolling

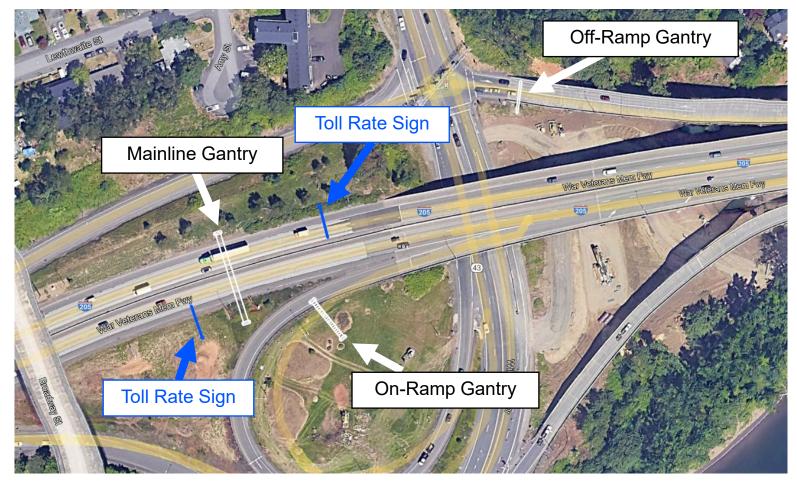
Oregon Transportation Commission direction:

- Offer a 50% discount for incomes up to 200% of the Federal Poverty Level (~\$60,000 for household of four in 2023) on day 1 of toll collection
- Analyze potential future discounts for incomes up to 400% Federal Poverty Level (~\$120,000 for a household of four in 2023)
- Extend eligibility to residents of both Oregon and Washington



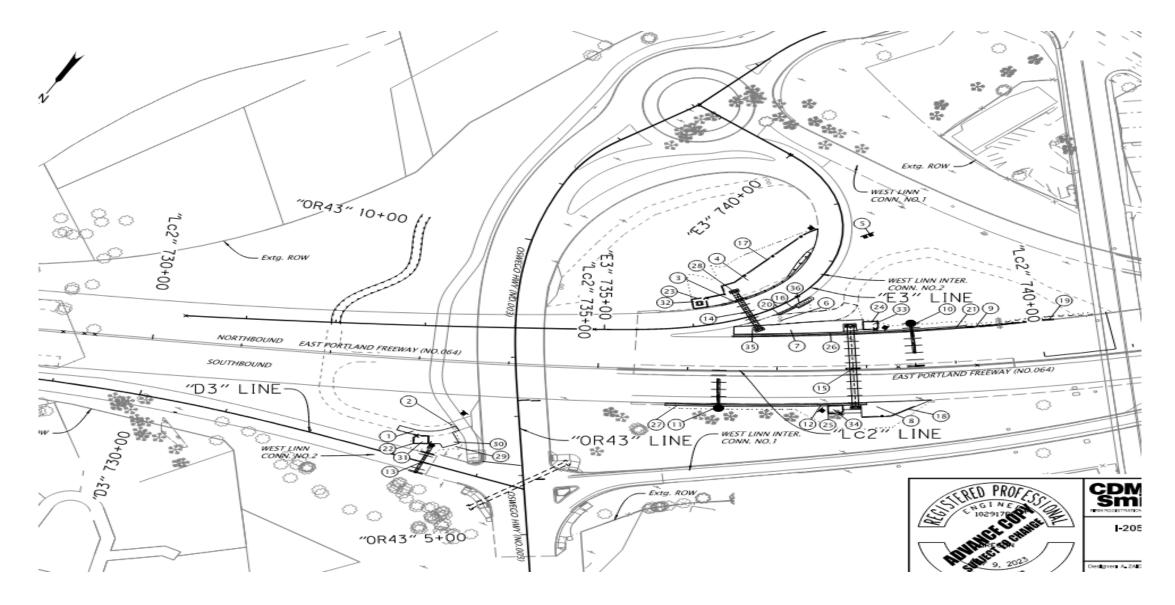


I-205 Toll Project Location



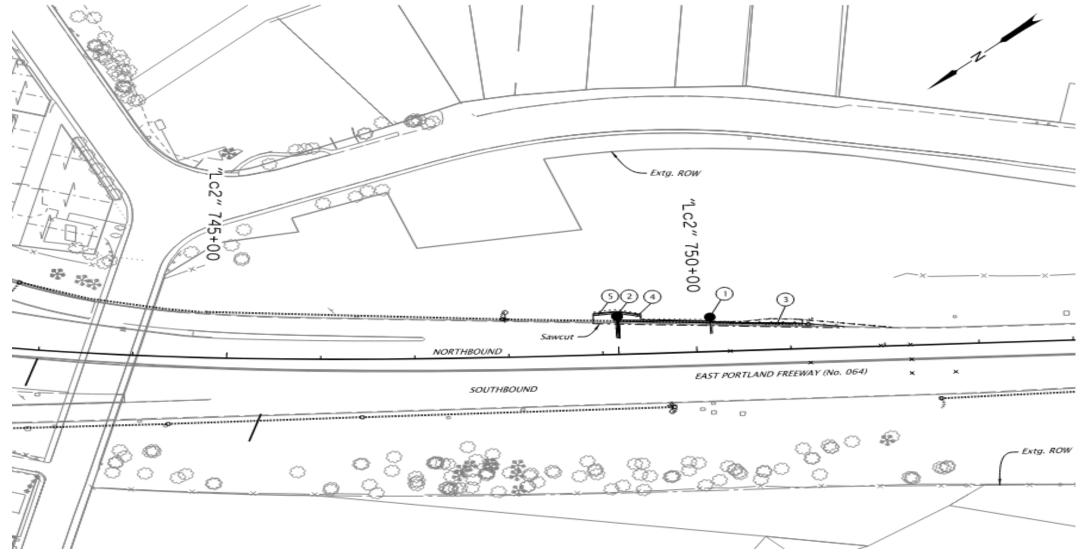








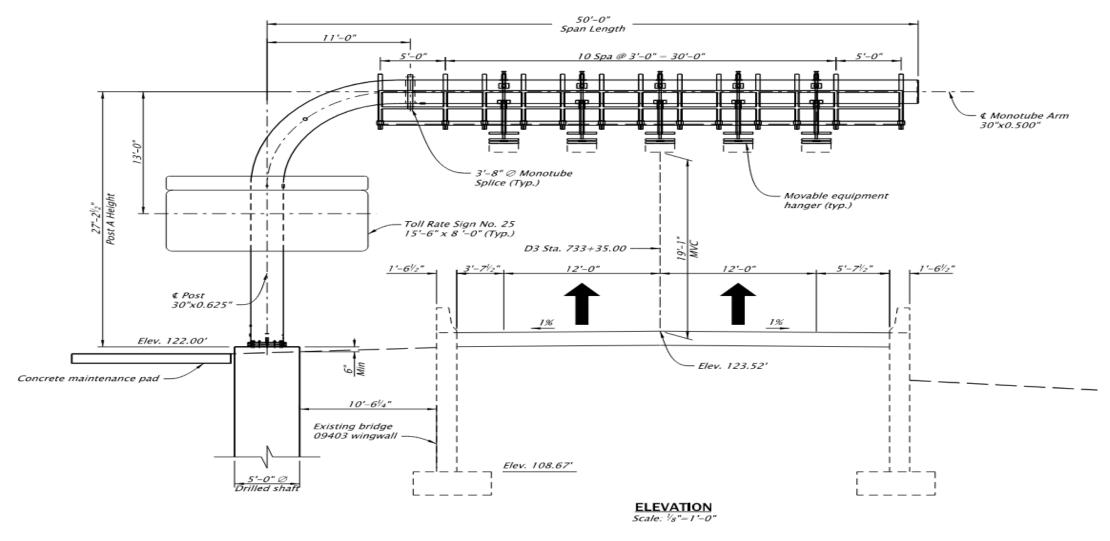




Disclaimer: Draft for visualization and final plans and road configuration are subjected to change.

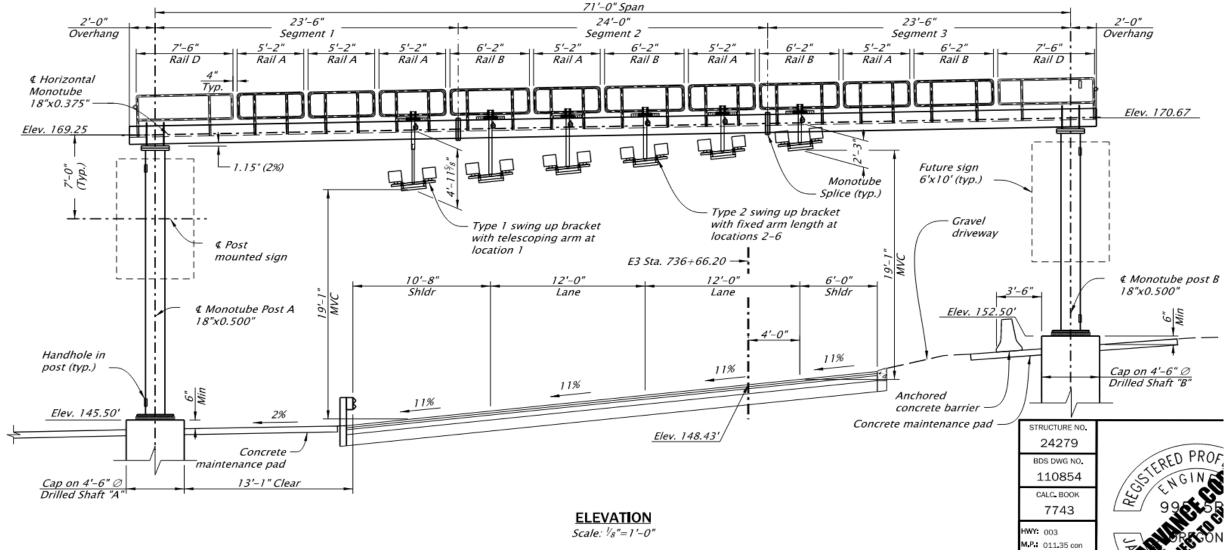






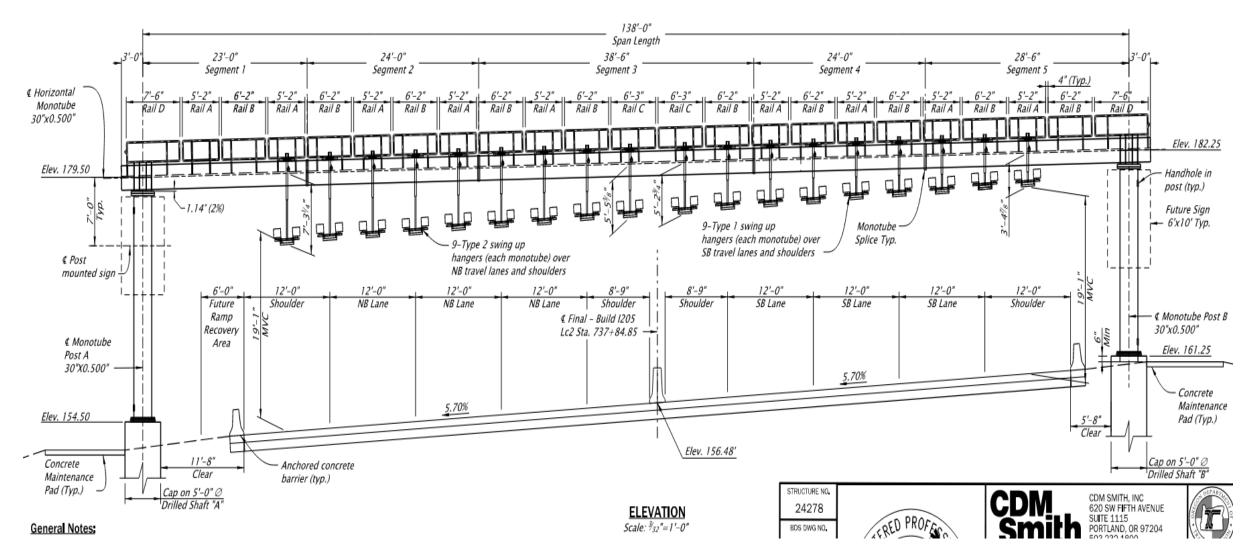






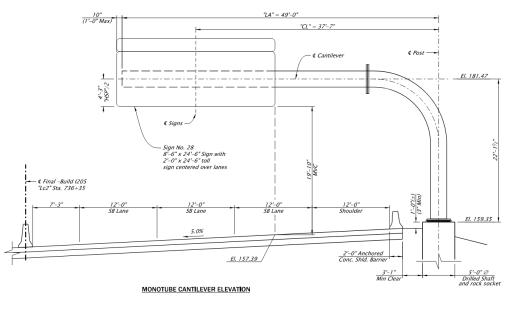


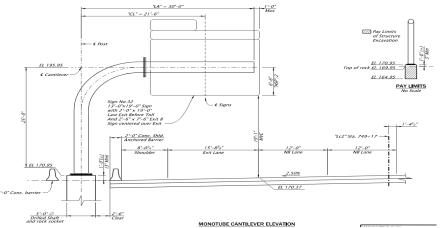


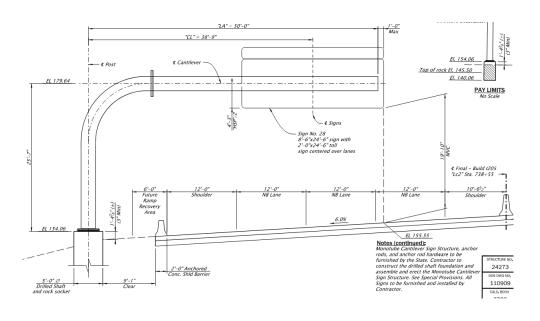








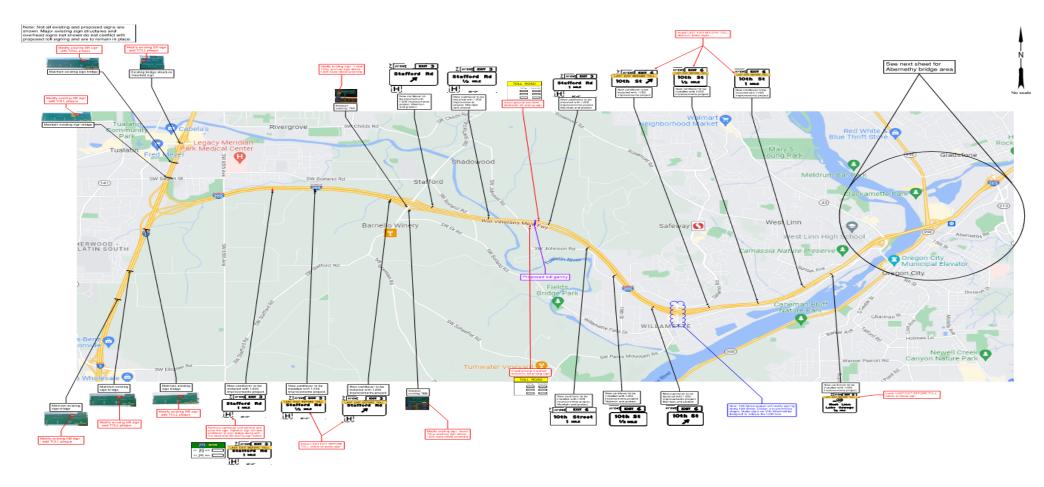








Sign Design







Sign Design

Toll Rate Sign on I-205 SB/OR43 Exit Ramp Gantry



-Replace "LARGER" with "HEAVIER"
-No increase in width
-Incorporate "TOLL" message in sign on standard warning plaque



-Replace "LARGER" with "HEAVIER"
-No increase in width
-Incorporate "TOLL" message in sign (alternate design, more similar to standard MUTCD R3-28 toll rate sign)

TOLL
PASSENGER
VEHICLES
HEAVIER VEHICLES PAY MORE

Toll Rate Sign on I-205 Mainline (Overhead)



-Replace "LARGER"
-6" increase in width
-Incorporate "TOLL" message in sign on standard warning plaque









Sign Designs



205

205

TOLL

TOLL

OR PAY ONLINE

OR PAY ONLINE









Design Option B







Alternate Layouts



"NO CASH - DO NOT STO



E-Z Pass logo included



E-Z Pass logo included, stacked vertically



Modified message

Disclaimer: Draft for visualization and final plans and road configuration are subjected to change.



10"E Font

8"E Font



I-205 Toll Schedule

Design and NEPA - 2024

Construction & Roadside Implementation - 2025

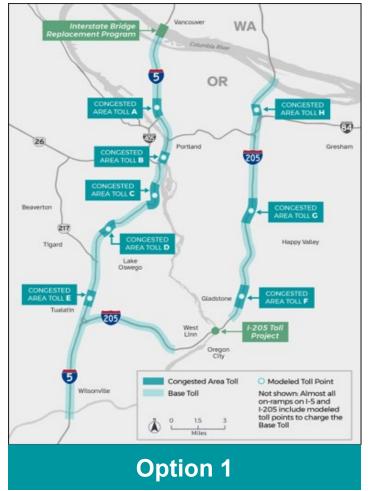
Go Live Date - 2026

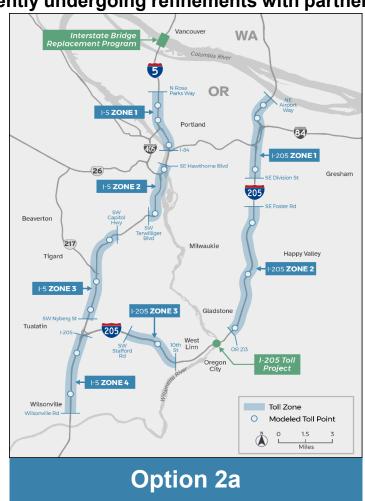




Current RMPP Design Options

*currently undergoing refinements with partner input











Regional Mobility Pricing Project

Design Options

- Peak hour toll zones in the most congested areas of I-5 and I-205
- A systemwide base toll on I-5 and I-205 with additional peak pricing

Status

- Currently analyzing how well the toll options meet traveler and regional needs
- Environmental Assessment anticipated in 2025
- Planning and design to support the NEPA







Regional Mobility Pricing Project: Anticipated Benefits

- More reliable trip times
- Reduced Vehicle Miles Traveled (VMT)
- Mode shifts and positive diversion
- Revenue for operations and maintenance
- Potential for excess net revenue to help fund UMS and gain additional safety, mobility and seismic benefits
- Local and regional economic benefits
- Cost savings for freight





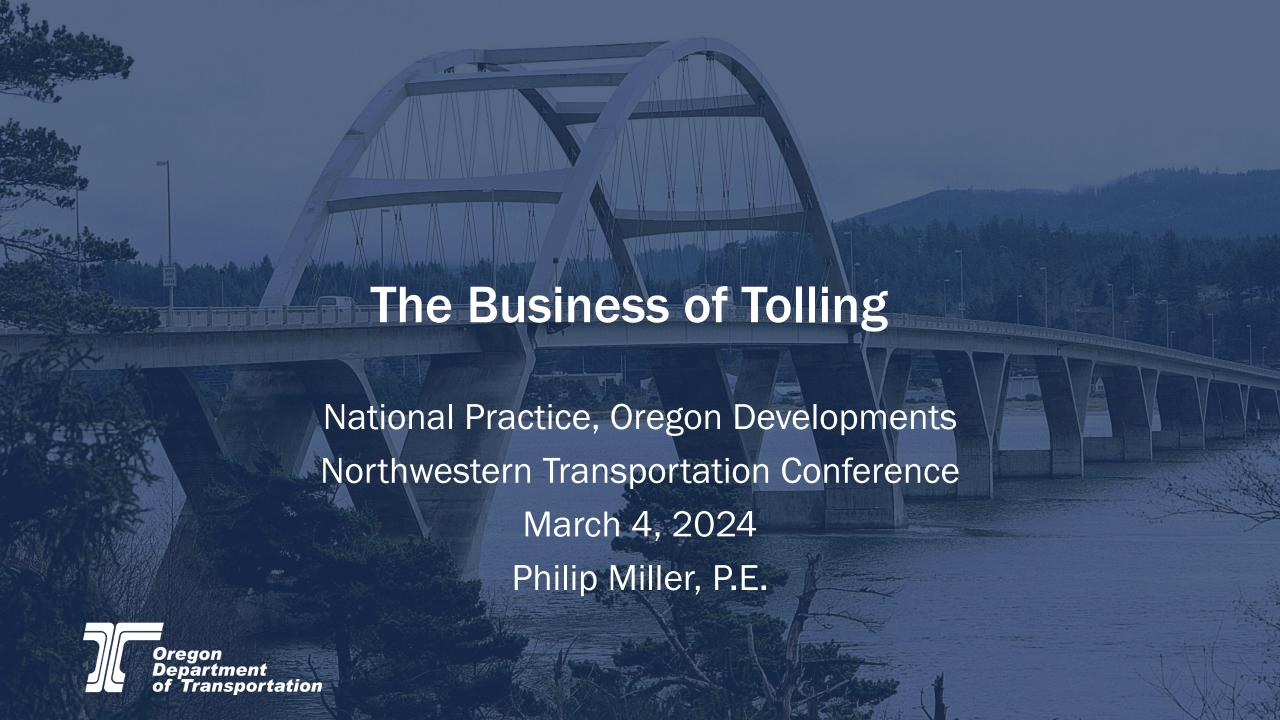


Thank You! Questions?









The Business of Tolling - Agenda

- What's Old is New Again
- The US Tolls Industry Today
- Who, Why and How
- Focus Topics
- Wrap Up and Q&A

Photo: Astoria Bridge





What's Old is New Again -**Oregon Has Done Tolls Before**

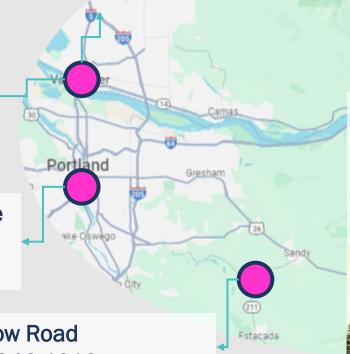


Interstate Bridge

- Tolled 1917-1929 and 1960-1966
- Operated by Multnomah County and ODOT

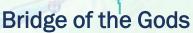
Morrison Street Bridge

- Tolled 1887-1895
- Operated by ODOT



e Ground

Sources: Hood River Bridge; The History Museum of Hood River County; Bridge of the Gods; Tolls in Oregon (Hadlow, 2023)



- Tolls began 1926
- Operated by Port of Cascade Locks
- System: BreezeBy



Hood River-White Salmon Interstate Bridge

- Tolls began 1950
- **Operated by Port of Hood River**
- System: BreezeBy

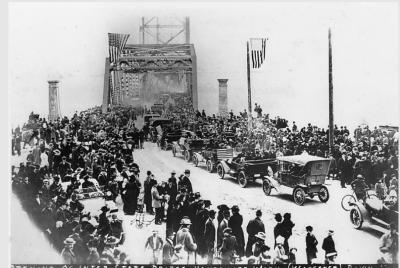


Barlow Road

1846-1912

What's Old is New Again - Oregon Has Done Tolls Before

 Tolls financed construction of the original Columbia River bridges







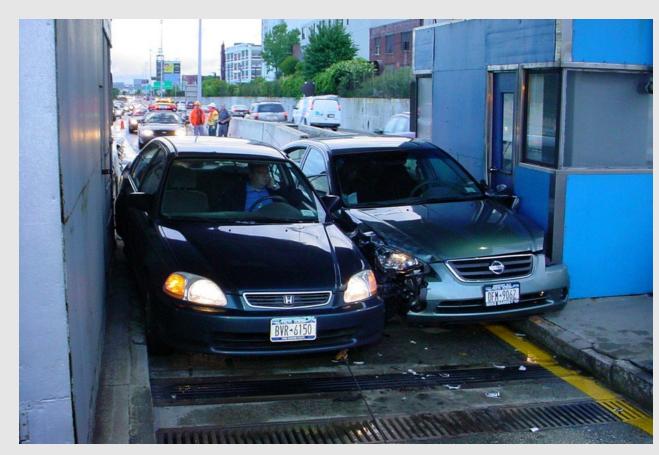
What's Old Was ... Not Always Customer Friendly

Today, drivers don't like to stop...





Columbian Files/The Columbian



What's Old Was ... Not Always Customer Friendly

- ... and especially don't like to stop to pay money.
- To stay in business, the toll industry had to change.
- Needed to rethink the customer value proposition, re-structure, and re-imagine the US toll industry of today.





The US Toll Industry Today - Relies on Non-Stop All-Electronic Tolling (AET)

- Today's Challenges We Must Meet
 - Collect tolls without forcing vehicles to stop
 - Gain customer acceptance and confidence
 - Contain leakage
 - Contain costs
 - Manage future changes
 - Meet enduring financial commitments
- Who, Why, and How?



Photo: Phil Miller, at Illinois Tollway, 2000



The US Toll Industry Today -Who?

Public Authorities dedicated to toll facilities

- Pennsylvania Turnpike
- Illinois Tollway
- Denver E-470
- Transportation Corridor Agencies (CA)
- Washington State DOT
 - Massachusetts DOT
 - (coming soon) Oregon DOT
 - States heavily involved: Indiana, Virginia, Texas, Florida
 - **Developers/ Operators include: Cintra** Ferrovial, Brisa, Transurban, Vinci

State Departments of Transportation

Private Concessionaires / Owner Operators (Public-Private Partnerships)



The US Toll Industry Today - Who: Engineers, Accountants, or Retail Operators?

- Engineering?
- Highway
- Structural
- Traffic and Traffic Management
- Highway Maintenance and Operations

- Finance?
- Budget, Funding and Capital Planning
- Account Management
- Finance and Accounting

- Business Operations?
- IT and Systems
- Customer Relationship Management
- Sales and Marketing



The US Toll Industry Today - Who: Engineers, Accountants, or Retail Operators?

Engineering?

- Highway
- Structural
- Traffic and Traffic Management
- Highway Maintenance and Operations

Finance?

- Budget, Funding and Capital Planning
- Account Management
- Finance and Accounting

Business Operations?



- IT and Systems
- Customer Relationship Management
- Sales and Marketing

The US Toll Industry Today - Why: Critical for Delivery of Major Infrastructure

- Tolls: Public infrastructure meets private finance
- Needed to finance most major highway/bridge infrastructure today
- US tolls => \$25 billion per year 50% of all FHWA highway funding
- Long-term investment funds such as pension funds like tolls. Example:
- State of Indiana raised \$3.85 billion to sell a concession in 2006.

From Indiana Toll Road: www.indianatollroad.org



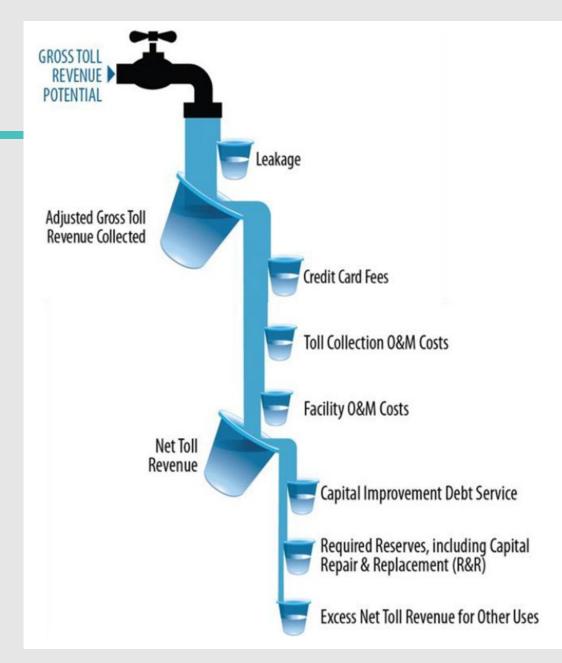


The US Toll Industry Today - Why: Financial Discipline

- Requires specific prioritization of toll revenues, "the waterfall"
- Operations and maintenance of the asset even before debt service
- Requires facilities to be kept in a good state of repair
- Studies show: toll facilities are the safest highways
- "Debt is your friend"



Graphic: WSP USA



The US Toll Industry Today - Why: Summary

- Finance Major Capital Investments
- Leverage Private Capital in bonded debt and / or concession sales
- Ensure best facility maintenance
 - Minimizes long-term maintenance costs and disruption
 - Maximizes safe operating conditions
- Deliver projects more quickly than through normal DOT appropriation process
- Pricing effectively manages traffic demonstrated in express lanes



Toll Business Strategy - How: Non-Stop Tolls with ETC and License Plates

- "ETC" = Electronic Toll
 Collection
- Account-based, with different options for ETC devices or plates
- Run like a business:
 - Minimize costs
 - Minimize leakage
 - Prioritize customer service





How do I pay tolls? A: (Hopefully) with an automated account:

Account with toll tag

- Automatic account charge
- Online or cash payment option
- Likely frequent user



No account

- License plate picture
- Mailed bill
- Online or cash payment option
- Additional processing fee
- Likely infrequent user

How do accounts for electronic tolling work? A: Seamlessly

- Prepaid balances Universal since electronic tolls began in 1989/1990
- Lowest cost for registered, prepaid accounts
- Small sticker-type toll tags are typically free or low cost
- No monthly cost to maintain account
- All accounts offer auto-replenishment
- ODOT will offer a range of account options for various customers



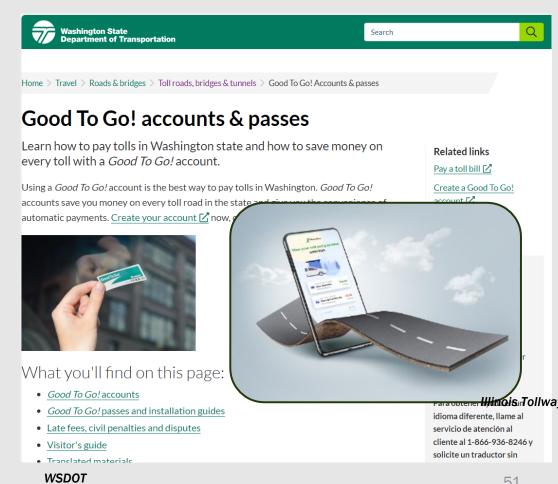


Having everyone sign up for an account and use a toll tag is the best way to keep toll rates and costs low.

How do accounts for electronic tolling work? A: With multiple channels for customer service

- Online
- In-person customer service center
- Call center
- Cash payment option
- Multilingual services
- DMV kiosks
- Mobile application





Will the toll tag work with other toll systems?

A: YES



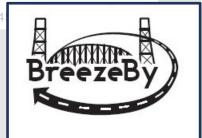
PrePass°

- ODOT's toll system will be interoperable with:
 - Washington ("Good To Go!") and gorge bridges (BreezeBy)
 - Over 20 states and 50 toll operators (E-ZPass)
 - Other public and private entities
- Why bother?
 - Per FHWA, we're supposed to anyway

 - Benefit for ODOT customers in other states such as Washington
 - Advantage for out-of-state customers especially commercial shippers



-> Significant operational savings with less toll invoicing.





What happens if I don't pay my toll bill? A: We reach out and send an invoice.

ODOT's goal is to make sure users pay tolls, not to incur additional fees and penalties.

- Invoicing is costly and time-consuming for both the customer and ODOT.
- ODOT will <u>not</u> suspend a driver's license for unpaid tolls.
- Civil penalty process and registration holds are used to ensure payment





How much will I pay in tolls? A: It Depends

Toll rates will vary by:

- Facility
- Time of day
- Vehicle size
- Account holder or not



Vancouver

Columbia River

OR

Interstate Bridge

Replacement Program

WA

◄ Glenn Jackson Bridge

Focus Topic: Toll System Rates by Vehicle Classification

FHWA combines vehicle classes into three weight general categories:

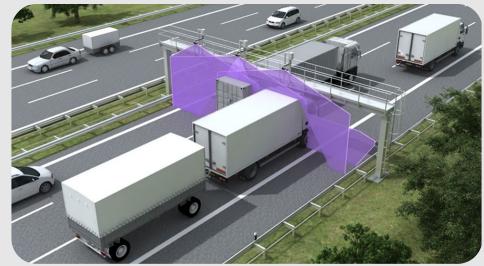
- Light
- Medium
- Heavy

| Gross Vehicle Weight Rating (lbs) | Federal Highway Administration | | US Census Bureau |
|--------------------------------------|--------------------------------|----------------------------------|--|
| | Vehicle Class | GVWR Catagory | VIUS Classes |
| <6,000 | Class 1: <6,000 lbs | Light Duty <10,000 lbs | Light Duty <10,000 lbs |
| 10,000 | Class 2: 6,001-10,000lbs | | |
| 14,000 | Class 3: 10,001 – 14,000 lbs | Medium Duty 10,001–26,000 lbs | Medium Duty 10,001 – 19,500 lbs |
| 16,000 | Class 4: 14,001-16,000 lbs | | |
| 19,500 | Class 5: 16,001 – 19,500 lbs | | |
| 26,000 | Class 6: 19,501-26,000 lbs | | Light Heavy Duty: 19,001 – 26,000 lbs |
| 33,000 | Class 7: 26,001 – 33,000 lbs | Heavy Duty >26,001 lbs | Heavy Duty >26,001 lbs |
| >33,000 | Class 8: >33,001 lbs | | |



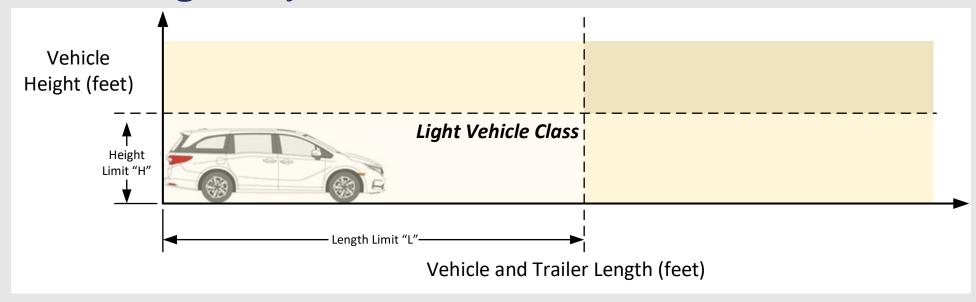
Focus Topic: Toll System Rates by Vehicle Classification

- Three different toll rates:
 - Passenger and small, medium, or large vehicles,
 - Lowest, medium, highest toll rates
 - All major North American toll facilities in US charge more for larger vehicles
- Sensors measure vehicles as pass underneath the gantry



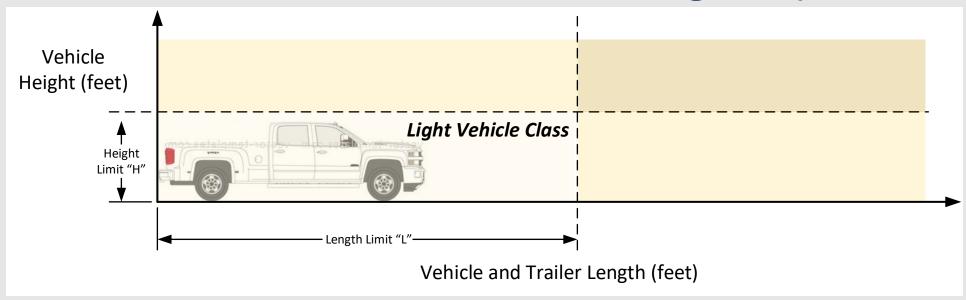


All light passenger cars and trucks on the market today would be detected as a light duty vehicle:

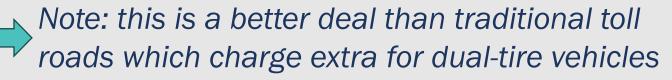




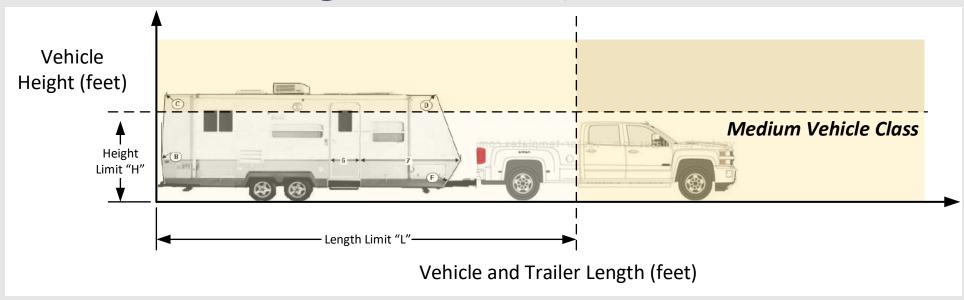
Even larger ³/₄ ton pickups (ex: Chevy 3500HD or Ford F-350) with dual rear tires are about 250", and would be a light duty vehicle:





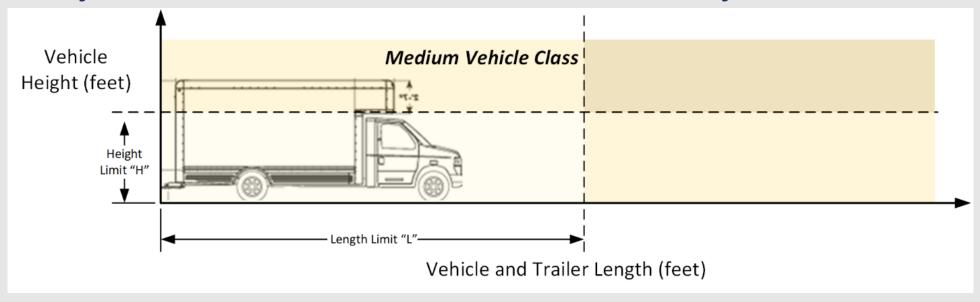


However, a large pickup with trailer would be classified as medium duty. Note the <u>trailer</u> height does not impact vehicle class:



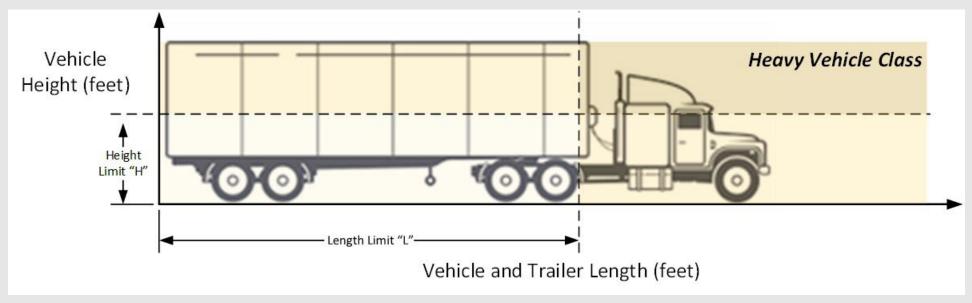


Vehicles under 35' but higher than the H limit such as panel trucks or delivery vans would be detected as medium duty vehicles:





Virtually all articulated units exceed 35' in length. This scheme does not distinguish between single and multi-trailer vehicles:

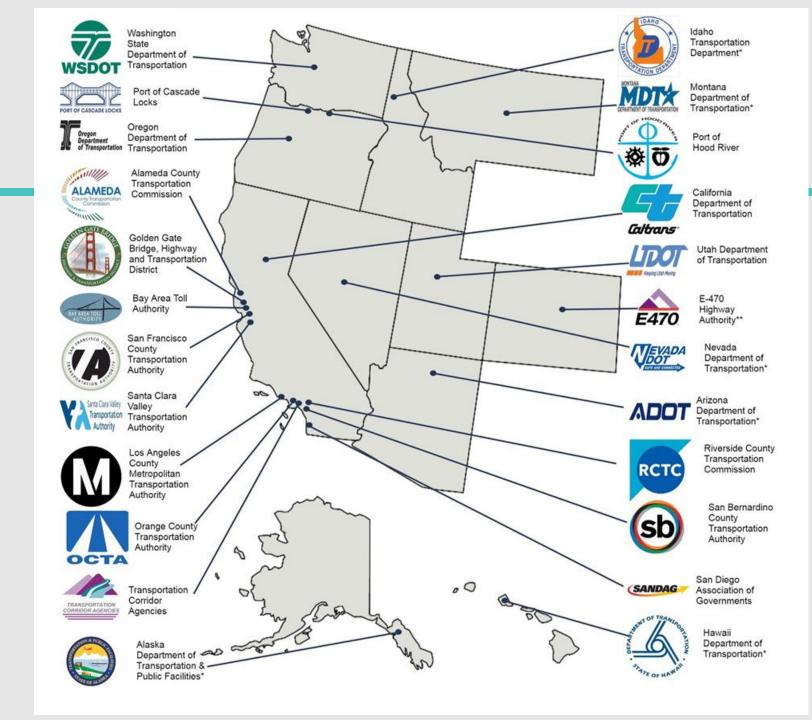




Focus Topic: Interoperability

Our initial focus is naturally our shared customers with WSDOT and the Port of Cascade Locks

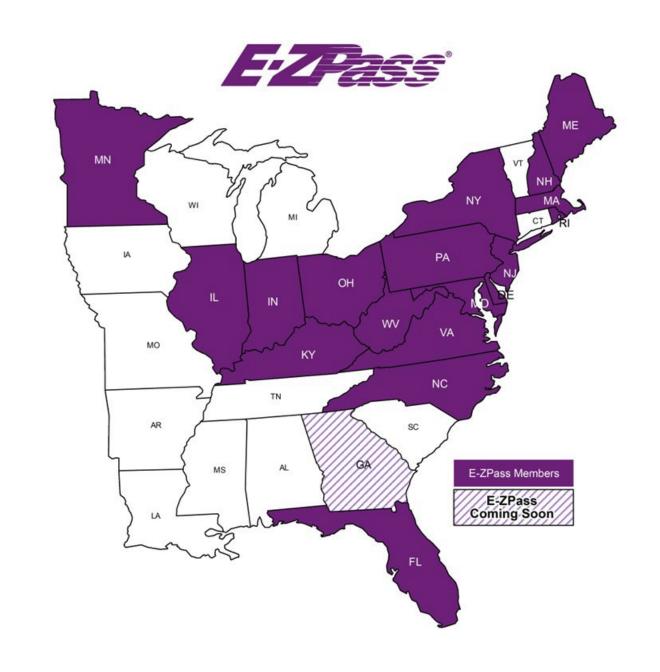




Focus Topic: Interoperability

- World's largest toll interoperable group
- Over \$8 billion in tolls exchanged between partners annually
- Many fleet operators
- Commercial operators asked ODOT to join.





Focus Topic: Signing – to MUTCD and beyond

- Example of crossdiscipline and crossorganization impacts
 - Traffic engineering
 - Business model
 - Marketing







Who will operate the toll system? A: We're working on that now.

- ODOT will contract with firms specializing in developing and operating toll systems.
- Customer service center will generate invoices, collect money, interact with customers, and provide in-person customer service.
- Roadside systems vendor will operate cameras, toll tag readers, and other technology to identify vehicles.





In Conclusion...

Thank you for your time and attention. Please feel free to follow up on any questions or concerns you might have:

Philip Miller

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